2024 ANNUAL REPORT



LEVERAGING GROWTH & LOCAL CONTROL

2024 marked a year of transition for Citizens Electric Corporation. With our membership interests in mind, CEC spent 2023 challenging the rates of Wabash Valley Power Alliance at the federal level with the Federal Energy Regulatory Commission (FERC.) However, through productive settlement discussions in 2024, Citizens and Wabash Valley collaborated to reach a resolution benefiting both organizations.

On May 30, 2024, Citizens and Wabash Valley agreed on the key terms of Citizens' transition from Wabash Valley membership subject to FERC's approval. Later in the Fall, on October 31, 2024, FERC approved the separation of Citizens Electric Corporation from Wabash Valley. This separation arrangement consists of two key terms. First, under the new agreement, effective June 1, 2025, Citizens will end its membership with Wabash Valley but will continue to purchase wholesale electricity from Wabash Valley as a customer until May 31, 2028. Second, Citizens will purchase Wabash Valley's Missouri-based transmission facilities which was completed on January 1, 2025. This change in relationship will provide Wabash Valley with substantial capital for strategic expansion of its member programs and the freedom to focus on strategic load growth in its member footprints, while also granting Citizens logistical flexibility and local control to serve our members reliably and on favorable economic terms.

While Citizens will no longer participate as a member of Wabash Valley after June 1, 2025, the parties will continue to engage with one another to identify collaborative opportunities to increase reliability and decrease costs for the benefit of member ratepayers.

INFRASTRUCTURE IMPROVEMENT PROJECTS

We understand that reliability is of utmost importance to our membership, and we continued our commitment to providing reliable service in 2024 with the completion of a major transmission project which established a new high-voltage transmission source into Citizens Electric's service territory. This new source will help strengthen reliability for our membership into the future. Even though this major project has come to a close, CEC is not resting. Citizens Electric is also working on future transmission projects that are currently being developed over the next few years to further enhance our service to you. The transmission system provides the backbone of service reliability, and we will continue to look for ways to leverage it to continue to provide reliable service to the communities we serve.

Finally, we would like to thank the employees of Citizens Electric Corporation for their continued commitment to you that they demonstrate every single day by carrying out the essential goal for which Citizens Electric Corporation was created.

Sincerely,

William Odneal Jason Cath

Bill Odneal **Board President**

Jason Cates Chief Executive Officer

PRIORITIZING MEMBERS

Citizens Electric Corporation is a not-for-profit utility operating under the cooperative business model, which means customers are member-owners who build equity in the company through their patronage. CEC serves all of Ste. Genevieve and Perry counties, as well as portions of northern Cape, and eastern St. Francois.

OUR MISSION

Citizens Electric Corporation will provide our members with safe and reliable electricity at a cost that is stable and competitive with our neighbors.

2024 BOARD OF DIRECTORS



William Odneal President North District



Derek Miesner Vice President Central District



Glen Weible Treasurer North District



NORTH

Mark Wengert Secretary Central District



CENTRAL DISTRICT

> SOUTH DISTRIC

Rodney Scherer WVPA Director North District



Richard DeWilde Central District



Don Fulford Central District



Thomas Keim North District



Rex Meyr Sr. South District



Doyle Oehl South District

EXECUTIVE LEADERSHIP TEAM



From left to right: Curt Iffert, Vice President of Operations, Angi Herman, Manager of Human Resources, J.W. Hackworth, Manager of Member Services, Jason Cates, Chief Executive Officer, Daniel Coomes, Vice President of Engineering, Rachel Tiehes, Manager of Finance, Zach Deneke, IT Supervisor



Total Revenue (in thousands) 2020 - \$115,036 2021 - \$124,635 2022 - \$153,098 2023 - \$137,063 2024 - \$137,941

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Total Assets (in thousands) 2020 - \$161,013 2021 - \$191,473 2022 - \$191,377 2023 - \$193,032 2024 - \$322,101

Energy Sales - KWH

(in thousands) 2020 - 1,675,478 2021 - 1,666,994 2022 - 1,687,134 2023 - 1,648,956 2024 - 1,669,745

Total Plant Assets (in thousands) 2020 - \$187,427,425 2021 - \$191,887,247 2022 - \$197,366,032 2023 - \$206,463,780 2024 - \$215,609,884



Miles of Line 2020 - 2,968 2021 - 2,975 2022 - 2,983 2023 - 2,991 2024 - 2,996

BALANCE SHEET

ASSETS UTILITY PLANT	2024	2023
Electric plant	\$215,609,884	\$206,463,780
Less accumulated depreciation	\$82,098,085	\$77,720,318
	\$133,511,799	\$128,743,462
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INVESTMENTS		
Investments in related cooperatives	\$16,645,295	\$31,991,367
Rural Economic Development Loan (REDL) receivable	\$1,867,875	\$2,238,655
	\$18,513,170	\$34,230,022
DEFERRED DEBITS		
Regulatory asset - WVPA capital credits	\$18,484,257	
Regulatory asset - legal and consulting fees	\$1,663,156	
Post retirement	\$220,118	\$330,186
Other	\$48,904	+ ,
	\$20,416,435	\$330,186
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CURRENT ASSETS	¢107007505	¢10 574 000
Cash and cash equivalents	\$127,037,585	\$10,574,926
Receivables, less allowance for credit losses	¢15 107 000	¢10.040.10C
of \$20,160 in 2024 and \$15,186	\$15,107,839	\$13,042,106
Materials	\$5,949,190	\$5,513,643
Prepayments	\$82,724	\$117,280
Current portion of REDL receivable	\$370,745	\$370,710
Current portion of post retirement	\$110,086	\$110,086
Current portion of WVPA capital credits	\$313,292	
Current portion of legal and consulting	\$688,203	<u></u>
Total current assets	\$149,659,664	\$29,728,751
TOTAL ASSETS	\$322,101,068	\$193,032,421
LIABILITIES AND CAPITAL		
CAPITAL EQUITIES		
Memberships	\$86,185	\$82,645
Patronage capital	\$129,221,656	\$121,732,794
Other equities	\$699,612	\$101,660
	\$130,007,453	\$121,917,099
LONG-TERM LIABILITIES	\$168,887,357	\$50,827,163
ACCUMULATED POSTRETIREMENT BENEFIT OBLIGATION	\$2,576,254	\$2,456,258
DEFERRED CREDITS	\$1,000	\$1,000
CURRENT LIABILITIES		
Current maturities of long-term debt	\$4,157,221	\$2,685,526
Accounts payable	\$10,017,273	\$9,536,691
Accrued expenses	\$1,245,536	\$1,107,115
Contract liabilities	\$5,208,974	\$4,501,569
Total current liabilities	\$20,629,004	\$17,830,901
DEFERRED CREDITS	¢222 101 069	¢102 022 401
Total liabilities and capital	\$322,101,068	\$193,032,421

The financial reports listed herein are based on the year-end audits by Kerber, Eck and Braeckel, LLP of Marion, IL, for 2024 and 2023. These audits determined the financial books of Citizens Electric Corporation were maintained in accordance with generally accepted accounting principles. The auditors have determined these reports represent fairly the financial position of the Corporation as of December 31, 2024 and 2023. Any CEC member interested in reviewing an audit report is welcome to visit the office, and we will be happy to make the report available to you.

STATEMENT OF EARNINGS & PATRONAGE CAPITAL

	2024	2023
OPERATING REVENUE	4107755044	¢100.050.000
Electric energy revenue	\$137,755,944	\$136,856,029
Miscellaneous electric revenue Total operating revenue	\$185,058 \$137,941,002	\$207,306 \$137,063,335
	\$137,941,002	\$137,003,333
OPERATING EXPENSES		
Cost of power purchased	\$103,483,807	\$105,456,500
Operating expenses-distribution	\$7,819,148	\$7,038,140
Maintenance of distribution plant	\$4,231,170	\$3,771,065
Accounting and collection expenses	\$1,261,893	\$1,304,792
Other customer expenses	\$597,226	\$540,246
Administrative and general	\$3,864,634	\$4,575,942
Depreciation	\$7,105,605	\$6,863,889
Taxes	\$1,585,866	\$1,527,937
Total operating expenses	\$129,949,349	\$131,078,511
Operating margin before interest charges	\$7,991,653	\$5,984,824
Interest on debt	\$1,698,579	\$1,728,623
Operating margin before capital credits	\$6,293,074	\$4,256,201
Capital credits and patronage dividends	\$3,774,359	\$2,280,908
Operating margin	\$10,067,433	\$6,537,109
Interest income	\$765,009	\$796,445
Other income/(loss)	\$(3,798)	\$9,400
NET MARGIN	\$10,828,644	\$7,342,954
OTHER COMPREHSIVE INCOME Amortization of gain (loss) on post-retirement benefit obligation	on \$(110,068)	\$(110,068)
TOTAL NET MARGINS	\$10,718,576	\$7,232,886
Patronage capital - beginning of year	\$121,300,573	\$117,304,923
Prior period adjustment		\$(432,221)
Retirement of capital credits	\$(2,845,502)	\$(2,999,437)
Unclaimed capital credits	\$48,009	\$194,422
Patronage capital - end of year	\$129,221,656	\$121,300,573

STATEMENT OF CASHFLOWS

	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES		
Net margin	\$10,828,644	\$7,342,954
Net adjustments to income	\$10,468,726	\$9,590,605
Cash flows from investing activities	\$(10,226,148)	\$(9,892,226)
Cash flows from financing activities	\$116,220,081	\$(4,447,750)
Net increase (decrease) in cash and cash equivalents	\$116,462,659	\$(4,749,371)
CASH AND CASH EQUIVALENTS		
Beginning of year	\$10,574,926	\$15,324,297
End of year	\$127,037,585	\$10,574,926

YOUR ENERGY DOLLAR

Operating & Maintenance

-19	9.2%
Customer Accoun & Administration	
Depreciation	5.4 %
Gross Receipts	1.2 %
Interest On Long Term Debt	1.3%
Other	0.5%



 Number of

 Nembers Served

 2020 - 27,571

 2021 - 27,873

 2022 - 27,406

 2023 - 27,656

 2024 - 27,861

CUSTOMER SATISFACTION



HIGHER THAN THE NATIONAL AVERAGE

This customer satisfaction score is compared to cooperatives, municipal utilities, and the investor-owned sector.

MEMBERS HAVE THEIR SAY

Citizens Electric Corporation exists to serve our members. We strive to improve the lives of our members in the communities we serve. Citizens Electric is committed to pursuing the essential goal for which it was created: to safely deliver electricity to its members at the most affordable prices possible.



Each year, Citizens Electric sends out a Member Satisfaction Survey to give our member-owners the opportunity to tell us how we're doing and talk about any issues. The cost of energy was a key concern for members in 2024.

Overall, 2024 findings revealed high marks from members. Based on a scale of 1-5, the following areas were rated as top attributes for the organization:



AN ALL-OF-THE-ABOVE STRATEGY

SYSTEM IMPROVEMENT

A 99.97% reliability statistic in 2024 illustrates the high-quality system we've built and continue to improve. In 2024, 1,200 miles of trees and vegetation from rights-of way were cleared, and a total of 1,677 distribution and transmission poles were replaced. The current four-year work plan has 170 projects, totaling 125 miles of new line and upgrades ranging from line conversions and line switches to newly constructed substations.



952 poles were replaced in 2024 due to the annual inspection process. This includes poles nearing end of life due to decay or damage from animal and/or bird activity.



725 poles replaced or newly installed to accommodate telecom attachments, new line extensions for members, or reliability projects.



A total of 22 system improvements were made in 2024 alone strengthening reliability and expanding capacity to meet demand. 2024 marked official completion of the Limestone Ridge Project, a 138-kilovolt, 15-mile transmission line, improving energy reliability for local residents, providing additional energy support and supporting area economic growth.

2024 REVIEW & ACCOMPLISHMENTS





In 2024, Citizens Electric proudly participated in the NRECA International Electrification Project for the first time in the Corporation's history.

Lineman Matt Morison joined a team of nine volunteer linemen from across Missouri on a lifechanging mission to Viucalvitz, Guatemala. Over the course of 17 days, the team manually framed 62 poles and installed more than 10,000 feet of wire, bringing electricity to Guatemalan families who had never had access before.

This milestone reflects Citizens Electric's ongoing commitment to improving lives, not only in Missouri but around the world.



CAPITAL CREDITS RETURNED TO MEMBERS

- 2019 \$2.5 million
- 2020 \$4.0 million
- 2021 \$3.5 million
- 2022 \$3.5 million
- 2023 \$3.0 million
- 2024 \$2.25 million

OPERATING ON SEVEN COOPERATIVE PRINCIPLES





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